

Construction of Corruption Prevention Mechanism in Higher Educational Institutions

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Abstract—In recent years, the problem of corruption in higher educational institutions has gradually revealed. Amid the anti-corruption campaign against corruption, how can higher educational institutions maintain great tension of anti-corruption on one hand and prevent the regeneration of corruption systematically on the other? This paper analyzes the causes of corruption regarding the characteristics of the universities in Liaoning. Relevant measures to prevent corruption are pointed out later in the paper in the hope of helping prevent corruptions in the future.

Index Terms—higher educational institutions, corruption prevention, system building

I. THE OVERVIEW OF CORRUPTION IN NATIONAL UNIVERSITIES

The Scientific literature Publishing House, the scientific Research Bureau of Chinese Academy of Social Sciences, China Academy of Social Sciences Research Center have jointly released the sixth edition of the “Blue Book on corruption” in the Morning on January 4th 2017. The Blue Book points out that corruption in higher educational institution has been increasing in recent years. Through the investigation of the data on the website of Central Committee of Inspection Department (CCID) and field surveys done in some universities, it is found that there were 27 university officials notified by CCID in 2014. By the date of December 31st 2015, there were 53 university leaders from 34 universities who were notified, among which 11 were both expelled from the party and the work, 6 of them received warnings from the party, 8 of them received serious warning from the party and 16 were receiving organizational prob [1]. The frequency of the notification shows that an average of a college leader is reported every week. These universities notified are scattered in 20 provinces. The annual data report on Corruption by Central commission of Discipline Inspection website shows that the number of people who has received disciplinary review is 15, the number of people who has received disciplinary punishment is 17, and there are 27 university leaders notified. By the time the paper is finished there are still university corruptions notified or under investigation by judiciary, such as the

secretary of CCPC of Xi’an University of Technology, Runcai Miao are suspected violating party disciplinary who is currently receiving organizational review [2].

It is observed that universities with this type of problems are scattered across the country and it involves all types of educational institutions.

According to data, university top leaders have become a high-risk group of corruption (see Table I). It shows that the universities are weighing heavily on administration body. Because "the chief" holds the authority over human resource and decision-making. Their power is too big with no effective restriction. Given the supervision of the university is relatively weak, they are easily to be bribed in the area of infrastructure construction, equipment acquisition, academic research, research funding, admissions, school-run business, employee promotion, etc. It has become a difficult and a centre problem on how to supervise the leaders of the university, especially the main responsible personnel.

TABLE I.
THE POSITION OF CORRUPT MEMBER IN EDUCATIONAL INSTITUTIONS [3]

name	institutes	position
Li-zhou Zhang	Liaoning Medical College	Former secretaryof CCPC
Wen-nin Zhou	Jiangxi University	Former president
Yu-ping Xiao	China Medical University	Former vice-president
Tong-wen Xu	LinYi Normal College	Former president
Zhi-wu Su	Comunication University of China	Former president
Ding Liu	Xi’ an University of Technology	Former president
Ren-zhu Lin	Mudan jiang Uniwersity	Former president
Jian Chu	ZheJiang University	Former vice-president
Zhao-fang Chen	WuHan University	Former vice-president

When comparing with other higher educational institutions with the liaoning ones, similarities and special characteristics are both discovered. In the case of Liaoning Medical College, the author of this paper was hired as the defense lawyer for one of the deputy deans. The problems embedded in the anti-corruption system is

revealed during the revision of the criminal process. Despite individual factors, the lack of a system of preventing corruption in Liaoning universities is one of the most important incentives for these people to commit crimes.

II. THE ESSENCE AND CONNOTATION OF THE CONSTRUCTION OF CORRUPTION PREVENTION SYSTEM IN UNIVERSITIES

"preaching, teaching and dispel doubts" are the responsibilities of university staff, university staff should set example to the students, a noble character and a model of dedication. However, in recent years, corruption in the field of higher education is of a shadow of the "altar" which makes people suffer! There is an urgent need to create a good campus atmosphere to cultivate the upright, honest and trustworthy social pillars.

based on the educational nature of universities, the bad influence of corruption would shake the values of the next generation. Therefore the construction of a corruption prevention system for university is always the key work of the party. Base on the nature of education, aiming to prevent the culture of the entire nation to be polluted and adversely effected, the Central Committee, the State Council in the 16 session of the plenary clearly pointed out that moral education should be stressed, legal system construction should be strengthened, supervision and controlling mechanism should be improved [4]. The country needs to establish a system of punishing and corruption preventing, which is socialist market oriented, suitable for the education, to eliminate the thought of corruption, to strengthen the legal consciousness, to embed the concept of incorrupt government at bottom of heart. Thus it would prevent abuse of rights of universities leaders, to re-establish and enhance the credibility of higher educational institutions. The improvement of the system of corruption preventing will, to a certain extent, deter and reduce or even eliminate the breeding of corruption.

III. THE CAUSES AND CHARACTERISTICS OF CORRUPTION IN HIGHER EDUCATIONAL INSTITUTIONS

Looking into the corruptions, it happens in areas such as student admission and employment, academic research, scientific research funding, hiring, construction subcontracting and tendering. They are inseparable from the university's own characteristics.

A. human frailty

People work in higher educational institutions, party members or teachers, most of them are well-educated intellectuals. However some people weighing heavily on performance and money, when proper supervision system is not in place, values will easily be tempted to subvert, responsibility and duty are easily forgotten. The interests of others are tend to be less important, moral concerns are hardly viable.

B. The imbalance between returns and effort input

The relatively low income of college staff produces unsatisfied experience. The nature of the work in higher educational institutions is to train people, the return of the type of work is not matching up with the endeavor, thus motivation toward corruption is generated. The leaders of higher educational institutions do not live below standards, but they have a stable source of income, most of them live a well-off life. Higher education is more complicated than other type of work, and it has a great deal of mental pressure due to the influence of all aspects of the society [5]. Under the same workload, the salaries of college staff are not competitive with those of other industries. The corruption motivation of college workers can be said that it is partly the result of the unhappiness caused by inadequate returns.

C. The insufficient supervision system in higher educational institutions

The diversity of work and the negligence of supervision and management in higher educational institution have created opportunities for corruption for the low moral quality ones. For example, the construction projects in higher educational institutions covers a wide range of work, including project planning, feasible plans, design planning, project tendering, commencement, completion and approval, settlement projects, and so on. Only the basic construction would involve so many knots. The real project implementation is also through the related working departments of various procedures for examination and approval, but the supervision will not be carried out in a project at every knot of the process, so there is probability for corruption in every step of the way.

D. The industrial power of higher educational institution

The industrial power of a university is different from a administrative authority or other departments. Along with the progress made in national educational system reformation, the investment made toward higher educational institution by the central government has escalated both in scale and speed. At the same time higher educational institutions have obtained more freedom in using the fund available.

The development of higher education has entered a new historical period, both the scale of operation and the autonomous power conferred by law of a university continue to expand. A strong external condition for breeding of corruption has been formed.

IV. CONSTRUCTING THE SYSTEM OF CORRUPTION PREVENTION IN HIGHER EDUCATION INSTITUTION

It is not enough to purify the operation environment of higher educational institution by only ideological education and high pressure against corruption. It needs interior structural retrofit, to limit the power of the leaders. The administrative right, academic right and educational right have to be separated. From the perspective of the actual Liaoning situation, this paper

puts forward the relevant system construction in the hope that the power can be effectively supervised and restricted by promoting the democratization management, which makes no breeding ground for corruption.

A. Make more efforts in building the institution of corruption prevention

In the general context that corruption has become a social phenomena, hoping the leaders of universities to be self-disciplined only because they have received higher than average level of education is unrealistic. Therefore it is necessary for all higher educational institutions in Liaoning to build a complete system to prevent corruptions from happening, at the same time increasing the binding force to reinforce the disciplinary of the system so that the system can run in a close circle toward the good will [6]. In the meanwhile the reality and the institution must be closely tightened up so that particular measures can be mounted into every possible knot of the chain of corruption. Multiple actions have to be made to make the institution realistic and routine and be merged into daily work. The foundation of corruption prevention in Liaoning should be built solid and tough.

B. Perfecting the construction of university supervision system

The joint of interests of higher educational institution, such as site construction, student admission and employment, research funding, staff promotion and other key areas, the supervision and management system must be established and improved.

A approval and supervision system is one way for the government to intervene the economic activities of higher educational institutions. The freedom of universities in exercising its rights has to be limited within a range. The optimization of the administrative approval and supervision system would stop corruption from happening effectively. In the meanwhile, supervisions at each level within the university should be strengthened to make the work on solid ground such supervisions may be realized through party supervision, the supervisions of the board of professors and the external supervision of student society. Financial supervision is the most effective measure among the supervisions. The accounting supervision is the major measurement for most of the universities in setting up effective supervising mechanism. Accounting reflection, supervising function and internal auditing such as inventory check-ups, reimbursement compliance review can all be adopted. However because of the administrative nature of the university, financial departments are managed and restrained by the leaders, problems would not be revealed entirely. Sufficient third party financial auditing or the introduction of professional agency thus become necessary.

If these supervisory measurements can be implemented but not furnished, every decision-maker will be able to follow the procedure and exercise power according to law.

C. Perfecting the mechanism of internal rotation in universities

Currently, there are some internal rotation systems in colleges and universities, but most of them are limited in middle management. Some vice presidents have formed their own clique for staying in one position for too long. It is suggested that the vice presidents should be practicing in job rotation so that the next person in charge of the work can find the previous illegal behaviors to prevent corruption and learning the former successful experience as well. This is a powerful supervision mechanism that can perceive the error and avoid nepotism.

D. Improving the benefits of university staff while imposing strict assessment standards.

In order to improve the internal system and mechanism of the university, it will help to prevent and punish the corruption in higher educational institution by combining the system of higher treatment and strict liability. First of all, the university is design to train people for the society. University staff should have higher self-esteem than the rest of the occupations. The higher job standards requires higher financial compensation. In the meantime any false behavior should also be punished severer for the same reason. The cost of false behavior should be made heavier to force people pulling out themselves from even false thinking. Last but not least, this kinds of system of encouragement and punishment can prevent and control corruption effectively.

E. Optimizing the anti-corruption system of the party organization

Under the current political system of China, party organizations play an invaluable leading role in various fields. president Xi stressed that the people is continuously seeing the real effect and changes, party members should make progress on solid ground bring forward work that end with satisfactory result. A good working environment of higher educational institution relies on the resolute and determinant of every party member as well as a sound anti-corruption system of the party organization.

A good work of the construction of party anti-corruption system depends on the party internal organization. At all levels, the party organization and the person in charge of the university should realize the necessity of the anti-corruption work and the problems that need to be faced, live up to the trust of the country and people, and make the anti-corruption construction and party conduct construction as one of the many emphases of the development of the organization. The building of a clean anti-corruption system is for the good leadership of the party.

V. CONCLUSIONS

To sum up, the prevention of the basic problem of the construction of the corruption institution in Liaoning Province lies in the reform and innovation in the aspects

of thought management, constantly advancing the system innovation, keeping the system updated, keeping up with the changes of the Times and social development, making the system construction run through the whole process of work. Establishing and perfecting the system of corruption prevention in higher educational institutions, the rationality of the system and the execution of the system are the keys. The construction of entity system is as important as the construction of system procedure.

The reason why higher educational institutions are known as the world's "Ivory tower" is because of its industrial nature. Universities are only pure if there is no place for corruption. Only the building of an efficient corruption prevention system can stop corruption from happening so that universities remain clean, the "ivory tower" s true nature be restored.

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